# Not one more thing?! Infusing paraprofessional supervision training within pre-existing courses

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# Part I

Why include Para supervision in teacher preparation?- paras are used extensively, not supervised, not trained - what happens as a result and what does the research Say....



# Most commonly used titles

- Paraprofessional
- Instructional Assistant
- Educational Assistant
- Teaching Assistant
- Instructional Aide
- Aide
- Paraeducator
- Educational Support Professionals
- Developmental Intervention Assistants







## Definitions

Para... means "along side of"

A Para<u>educator</u> provides <u>instructional services</u> to students and works <u>under the supervision</u> or direction of a certified or

direction of a certified or licensed professional who is ultimately responsible for the students and the program.



# Paraeducators: Who are they?

#### Think about the paraeducators you work with.

- How old are they?
- How much money do they make?
- What are their educational backgrounds?
- What other characteristics are true of them?
- Where did they come from? How were they hired?
- What implications do these characteristics have for how you direct their work?

## **Top 10 Reasons To Employ**

- 1. Complex student population
- 2. Need for Individualized instructional support
- 3. Instructional effectiveness
- 4. Cost effectiveness
- 5. Community connections
- 6. Need to provide related services
- 7. Need to support students' personal and safety needs
- 8. Improved teacher-student ratio
- 9. Shortages of fully-qualified professionals
- 10. Legislation allows/ requires it



# 1997 IDEA Amendments 2004 Re-authorization of IDEA

- Part B, Section 612 (a) (15) Personnel Standards
  - State agency establishes and maintains standards to assure that all personnel are adequately and appropriately trained.
  - Paraprofessionals who are adequately trained and supervised may assist in the delivery of special education and related services.



# No Child Left Behind Act of 2002

- Title I specifies that paraprofessionals must have
  - Two years of college, or
  - An associates degree, or
  - Pass a rigorous assessment of skills equivalent to two years of college, that demonstrates their ability to assist in literacy and math instruction
- Must work under 'direct' supervision of fully qualified teacher
- Job duties are limited to
  - One to one tutoring only if it doesn't prevent the child from receiving instruction by a teacher
  - Assist in classroom management
  - Assist in computer instruction
  - Provide instructional support in a library or media center
  - Act as a translator
  - Provide instructional support services



# Research on Paraprofessional Issues

# Research evidence tells us:

- Special Education Services are not possible without paraeducator support
- Paraeducator role has changed
  - Clerical to direct services to students
- Paraeducators often spend more time with students with disabilities
- Paraeducators play important roles :
  - Connector
  - o Instructor
  - o Team member
  - Caregiver

# Research Evidence <u>Also</u> Tells Us

Paraeducator support may become more of a disadvantage than an advantage for the student in the absence of an effective supervisor

## Challenges with Use of Paraeducators



AFTER ONLY TWO MONTHS AS A TEACHER ASSISTANT, GLADYS FINDS HER SPELLING HAS IMPROVED, MATH SKILLS ARE HONED. AND SHE HAS DISCOVERED SHE HAS ARTISTIC ABILITY.

80

### **Potential Problems with Paraeducators**

#### Paraeducators may:

- Lack clarity about their role
  - perform best when they are supervised and their role is clearly defined
- Lack supervision
  - Teachers lack preparation to supervise paraprofessionals
- Become primary service provider and perform functions that are beyond their legal and ethical scope of work
- Lack specific training
- Develop "ownership" of the child, lose perspective

# Potential Problems with Paraeducators

Paraeducator may:

- Communicate directly with families, leaving teacher out
- Foster overdependence
- Fail to provide specific behavioral and academic data to professional
- 'Relieve' teachers of responsibility for student
- Give student the "answers"
- Plan lessons , adapting materials or assignments without direction
- Create social barriers between students

## **Important** Message #1

#### THERE ARE SOLUTIONS

FOR ALL

THESE PROBLEMS

# Important Message # 2

Effective

Supervision is the key to

Paraeducator Effectiveness.





#### Teacher's Role as Supervisor of Paraeducators

- Teachers lack preparation to supervise paraprofessionals
- All teachers need to have a good grasp on their role as consulting teachers and collaborators
  - When paraeducators are added to the picture, the flaws in the relationship between general and special ed are more evident
- Focus needs to be on collaboration and relationships between teachers first, and the supervision of the paraeducator secondarily

(French, Chopra, & Sandoval-Lucero; Morgan & Ashbaker; Wallace and Stahl)

#### Service Delivery Changes

- Increased emphasis on access for students with disabilities to core curriculum, (IDEA)
- Increased emphasis on achievement of high academic standards for all students (NCLB; IDEA)
- Need for differentiated staffing patterns resulting in more personnel to serve students with disabilities
- Increased employment of lesser-trained personnel, known as paraeducators or instructional assistants

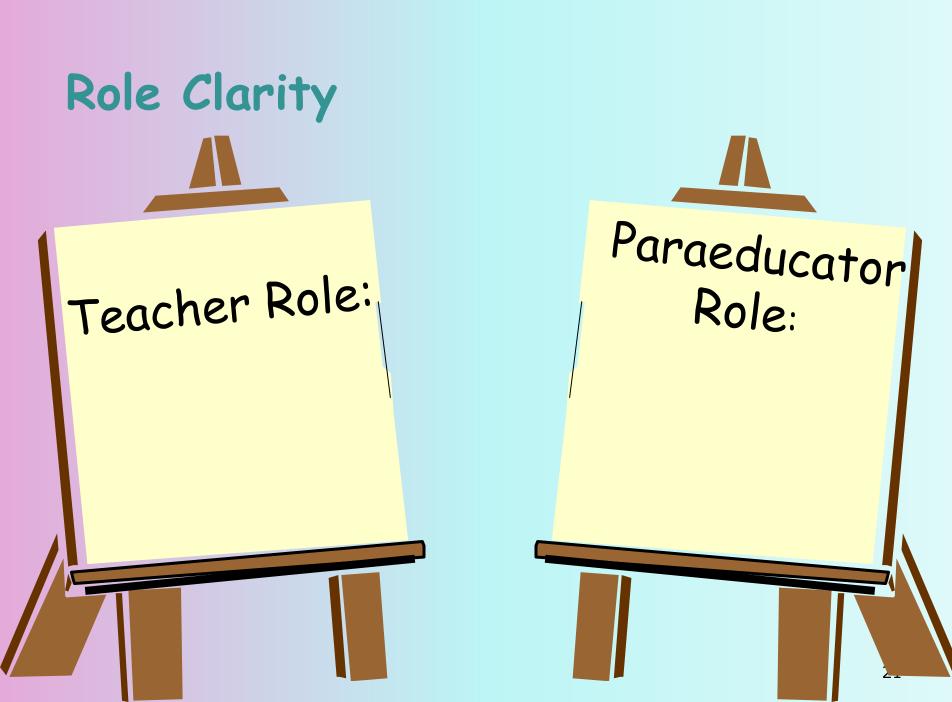
### The Corresponding Shift in Roles

Paraeducators are performing more instructional roles than clerical

**Teachers** are almost like managers and executives

"The inclusive special educator is responsible for coordinating a complex system of adults and students—often including paraeducators, related service specialists, classroom teachers, and peer assistants. This contemporary role is analogous to that of an executive in business settings and requires comparable leadership, collaboration, and communication skills." (French & Chopra, 2006)

Administrators are like chief executives overseeing an d managing all different systems



# **Role Clarification**

#### **Teacher/Professional Roles**

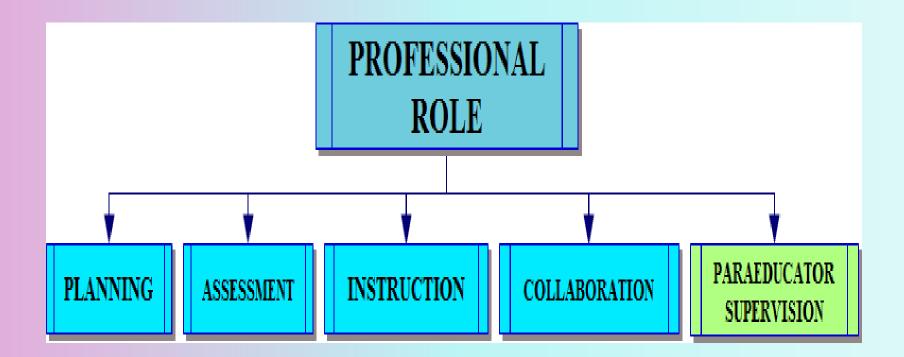
#### **Paraeducator Roles**

<b>Overall Program Planning</b> (overseeing, IEP goals and objectives, addressing	<ul> <li>Implement instruction in various environments, based on lesson plans provided by the teacher</li> </ul>
standards, lesson planning, prescribing, managing the instructional environment)	<ul> <li>Reinforce learning with individuals or small groups</li> </ul>
<ul> <li>Instruction (based on unit plans, lesson plans, IEPs, remedial literacy plans, 504</li> </ul>	<ul> <li>Assist individual students- personal care, mobility</li> </ul>
plans, other individualized plans)	Assist with observations/data recording
Assessment (Collecting, coordinating, and	/charting
interpreting information about the student	Assist with ongoing behavior management
including current levels of functioning, determination of disability, reporting student progress)	<ul> <li>Participate in building level duties as assigned by building administrator</li> </ul>
Collaborating (consulting with other	Score tests /papers & assist in data collection
professional personnel, meeting	Perform clerical tasks
coordinating, communication)	Prepare, produce & maintain instructional
Managing Paraeducators (seven	materials
components – which are the focus of this course)	Maintain and operate instructional equipment
	Help develop schedules
	<ul> <li>Team participation</li> </ul>

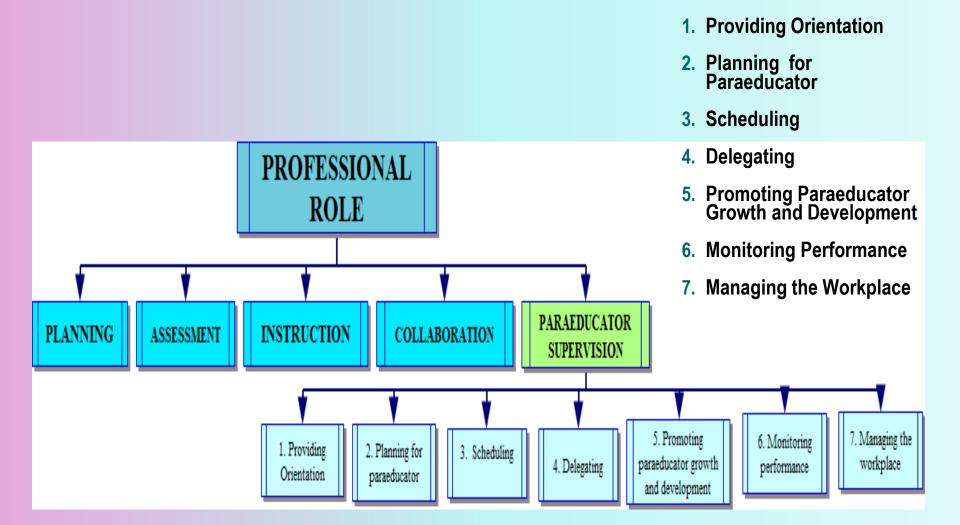
# Part II

What does para supervision content look like? - the seven functions, the tools and where you can find them..





#### Executive Functions of Paraeducator Supervision



### 1. Providing Orientation

- Introductions (page 2 Worksheet/form booklet), Policy and Procedure Orientation, Confidentiality (page 3- Worksheet/form booklet),
- Establish The Supervisory Relationship
  - Structured Initial Conversation
  - Work Style / Preferences Analysis(pages 4 to 6 Worksheet/form booklet
  - Defining the Job
    - Job definition step 1 Create Master List of Tasks & Duties (pages7-9)
    - Job definition step 2 Determine Paraeducator Skills (pages10-12)
    - Job definition step 3 "needs vs. preferences" analysis
    - Job definition step 4 create Personalized Job Description
    - Job definition step 5 list Training Needs (pages13-16)

Download worksheets from The PAR<sup>2</sup>A Center website: <u>www.paracenter.org</u>

http://www.paracenter.org/PARACenter/library/

## Quick Stretch Try your hand at your workstyle Answer 5 questions Turn to a partner Score your sheet Quick discussion



# 2: Planning for Paraeducators

#### The most effective teachers plan

(sped and gen .ed)

- Know what outcomes they expect from students
- Know what methods they'll use to achieve those outcomes

#### Some teachers try to "wing it"

- Experience matters
- Carry ideas in their heads, make it through a day without written plans

#### • Paraeducators are not teachers

- Should not be forced into taking on teaching responsibilities
- Legally/ethically don't make decisions about curriculum or pedagogy
- Cannot 'read' teachers' minds who should be making the decisions

# PLANNING TOGETHER-A SHARING RESPONSIBILITY 11

Joint responsibility of General Education and Special Education Teachers

#### **Adapting Curriculum & Instruction**

- Required by law (IDEA & 504) for persons with disabilities
- Illegal and unethical for paraeducators to determine adaptations
- Adaptation plan has multiple purposes
  - Serves as communication tool
    - Special ed General ed teachers
    - Teachers and paraeducators
    - Teachers and volunteers or peer assistants
    - Related services providers, families
  - To provide written data about student progress

# **Components of Plans**

- Purpose of task, lesson or adaptation
- Long term student goals, short term objectives
- Specific student needs / strengths





- Materials / Resources
- Sequence of actions, use of cues or prompts, permissible adaptations
- Data structure for documenting student performance

Examples in the training booklet - pages 17-23

The Paraeducator's Role in Adapting Curriculum & Instruction

To follow written plans and oral directions!



Note: It is NOT the paraeducator's ethical responsibility to plan or design modifications or adaptations – only to carry them out!

- Provided by any school professional
  - On behalf of
    - Students with disabilities
    - Students with other special learning needs (e.g. ESL)
    - Students with health issues
    - The general welfare and safety of all the students in the school

# 3. Scheduling

Set a schedule so all members know where they need to be, and when the work needs to be done.

Planning Vs. Scheduling

Differs from planning in that it tells

•Where each person should be

•The time frame

Who they are with (students and teachers)

•Generally what they are doing

# 4. Delegating

- 1. Set clear objectives
- 2. Select the right person
- 3. Train the paraeducator to carry out the tasks.
- 4. Get input from the paraeducator.
- 5. Set deadlines, time frames, and follow up dates.
- 6. Specify the level of authority
- 7. Guide and monitor tasks

# **5.** Promoting Paraeducator Growth & Development (Coaching, On the job & Inservice training)

- Casual telling, mentioning, suggesting
- Thorough explanation during team meetings
- Demonstrating during student contact time
- Using videos or other demonstrations during meetings
- Attending workshops, seminars, conferences
- Taking courses
- Reading flyers, brochures, other print materials

6. Monitoring Paraeducator Performance

# Informal/formal Observations

Feedback

Contribute to Formal Evaluation

## 7. Managing the Workplace

### Systematic communication

- Regular meetings to share information, direction
- O Problem solving
- Conflict management

#### Discussion Questions for Teams to Determine Who Supervises Paraeducators

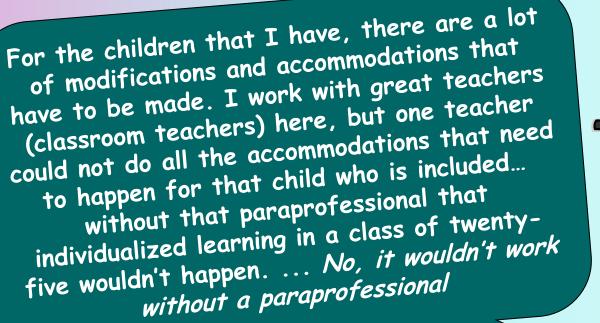
- 1. Who holds ultimate responsibility for the outcome of the instruction?
- 2. Who will be in the best position, logistically speaking, to direct the performance of the duties?
- 3. Who is best able to provide training for the assigned duties?
- 4. Who is in the best position to observe and document task performance?

The effective supervising teacher treats the paraeducator as an important member of the team - Quotes from Paras

They thought of me as part of their classroom. As their paraeducator, they thought of me as not just their copier, but as part of the students' success.

The effective supervising teacher acknowledges the important role of paraeducators in inclusion

Quote from a Sped. Teacher





#### The effective supervising teacher assumes the leadership role

Joan, she's everywhere. She's just on top of

everything... Joan is very

effective, and if you did not have as effective a

leader in the team then

things would be different

(parent)

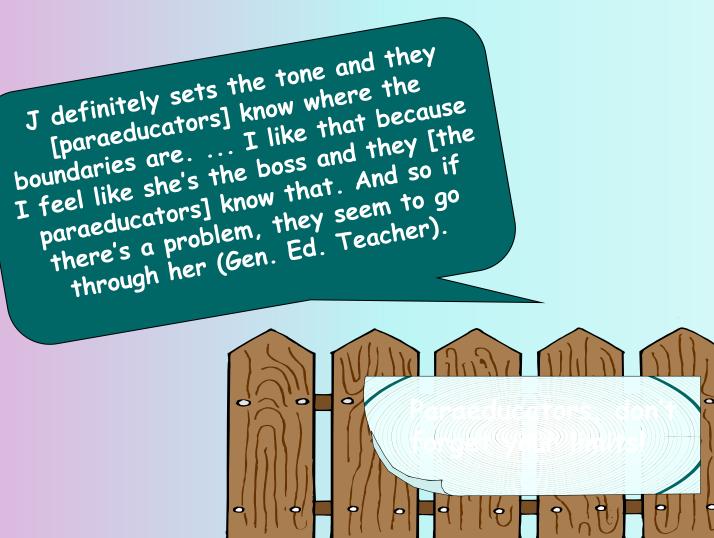
It is a tremendous fortune and benefit to have an experienced teacher. She is very knowledgeable, she has incredible training, and, of course, that benefits us paras tremendously because she provides **great leadership** (para)

# The effective supervising teacher coaches and guides the paraeducator

I count on her to set the tone and also to look at the material because she has so much more experience and learning to know how to guide them {the paraeducators} and how to work with my child. And then they have to carry that out (parent)

J is wonderful, always available, always there to answer questions ... if you have an effective teacher, then a teacher-para team can do a lot more. (para)

# The effective supervising teacher sets boundaries for paraeducators



## Part III

How we have included paraprofessional training in an existing course? In addition to a 2-3 hour presentation in my class, what does the follow up with the students look like and how it is connected to other courses?



The Course: SPED 5300 -Collaboration with School Professionals

- Build a contact with someone working with Paraeducators
- 2. Write it into the syllabus
- 3. Make it an expectation
- 4. Talk to your program faculty about including it
- 5. Include training of both general educators and special educators

## Where does it fit??

Week 3 Sept 5	Applications of collaboration: Co-teaching RTI (Response to Intervention) SAT (Student Assistance Teams) <i>Identify: In-service Topics</i>	× × ×	Chapters 5 (F&C) <b>Due - Reflection #1<sup>1a</sup></b> (Submit in Drop Box @ midnight, Thurs. Sept 8) <b>Contribute: Conversation</b> <b>Circle (Sun @midnight)</b>
Week 4 Sept 12	Community Resources Sources of collaboration: Paraeducators Perspectives and issues Highlight: PARA CENTER	× × ×	Chapters 6 (F & C) Due - Community Resources Project (Discuss in Conversation Circles@ midnight, Thurs. Sept 15) Contribute: Conversation Circle (Sun @midnight)

#### As we progress in the course...

- We talk about paras constantly.
- Some Teacher Candidates complete an inservice on paras.
- Teacher Candidates are working as paras.
- We discuss paras as an integral part of every topic covered.
- Raise the issue in other courses

## **Consistently Refer Back**

# **Generating** Conversation

- How do you integrate paraprofessional training in your program?
- \* What support would you need to make it happen?

Be an advocate for Paraprofessional Training

### Helpful Resources on Paraprofessional Supervision

- <u>http://www.paracenter.org</u>
- o <u>http://www.paracenter.org/PARACenter/library/</u>

French, N.K. (2003) Managing Paraeducators in Your School: How to Hire, Train, and Supervise Non-Certified Staff

Pickett A.L. and Gerlach, K (2006), Supervising Paraeducators in School Settings: A Team Approach

Pickett, A. L. Gerlach, K, Morgan, R, and Likins, M (2007). Paraeducators in Schools: Strengthening the Educational Team